

# Township of Southgate Recreation Action Plan



Township of Southgate 2026

Kevin Green

Jan 2026

# Executive Summary

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Southgate Recreation Plan has been evolved from an original document published in 2011 to the current components. The current components are used to identify the past, the current and the future of Recreation.

The plan is divided into three (3) main components:

## Component 1: Southgate Recreation Action Plan

- Demographic Profile and Trends
- Parks, Open Space & Trails
- Recreation Facilities
- Fees and Charges
- Implementation Strategy
- Public Consultation
- Master Plan Goals
- Location Specific Plans

## Component 2: Southgate Recreation Management Plan

- Inventories
- Asset Management Values
- Financial Summaries
- Policy / Review

## Component 3: Southgate Programming Plan

- Phase 1: Research/Background Analysis
- Phase 2: Inventories (Indoor Facilities, Parks and Programs Offered)
- Phase 3: Identification of Programming Priorities and Goals
- Phase 4: Marketing and Implementation Strategies

The Southgate Recreation Plan has been created by Facilities Manager Kevin Green. Information is based on twenty-nine years of experience with the Village of Dundalk and the amalgamated Municipality of Southgate.

## Introduction

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### **Purpose of the Recreation Plans**

The purpose of the Recreation Plans is to establish goals and objectives aimed at improving services to the residents of the Township of Southgate and adjacent partner communities. The needs and priorities related to the parks and recreation services, facilities, and related programming be assessed as a Recreation Action Plan and provides a blueprint for future improvements. The program balances the needs and concerns of the public with the veracity of implementation.

### **Context**

In 2000, the Township of Southgate was formed by the amalgamation of the Village of Dundalk, Proton and Egremont Townships. Southgate is located in Western Ontario, specifically in the southeast part of Grey County and has an approximate population of 8,716 people (2021 Census).

The Township of Southgate is comprised of several small towns and hamlet communities being:

- Dundalk
- Holstein
- Hopeville
- Proton Station
- Varney
- Swinton Park
- Conn
- Cedarville
- Dromore

## **Vision**

To create and deliver access to organized Recreation, Facilities, Parks, Programs and Services for the entire community that:

- Is based on partnerships;
- Is inclusive, accessible and affordable;
- Is dynamic and responsive to everyone;
- Incorporates our heritage;
- Is diverse in content and type;
- Is better connected;
- Is well promoted;
- Is in touch with current recreation trends and themes;
- Includes of volunteers and the private sector (secondary service providers) as an essential equal partner in the planning and provision of leisure opportunities and programs.

All citizens should have equal access to as wide a range of activities, facilities, programs, services and resources as possible.

# Demographic Profile and Trends

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To identify the current and future Recreation for the Municipality, the demographic profile is essential in the decision-making process. Factors such as age composition, population projections, household incomes and education reflect the needs of the Community.

## Historic Population Numbers

Census Year	Southgate	5- Year Change
1996	6449	N/A
2001	6907	7.1%
2006	7167	3.8%
2011	7190	0.5%
2016	7354	2.3%
2021	9155	18.5%

## Population by Region (2024)

Location	Percentage of Population
Dundalk Community	55%
Durham Community	8%
Mount Forest Community	37%

**Age Composition** (Canada Census)

Age Characteristics	Total 2011	2016	2021
Total Population	7,190	7,355	8,715
0 to 9	865	970	1405
10 to 14	540	485	590
15 to 19	580	515	530
20 to 29	760	905	1160
30 to 39	740	730	1060
40 to 49	1150	890	905
50 to 59	1115	1320	1190
60 to 69	790	880	1060
70 plus	645	660	930

**Population Projections**

	2006	2011	2016	2021	2026	2031	2046
<b>Current Actual</b>		7,190	7,354	8,715			
<b>+Southgate</b>	7,100	7,240	7,380	8,530	10,986	13,180	15,820
<b>+ % Increase</b>		2%	2%	15%	20%	20%	20%
<b>*Southgate (2008)</b>	7,500	8,400	9,300	10,200	10,800	11,400	
<b>*Southgate (2025)</b>					9,160		15,500
<b>* % Increase</b>		9%	9%	9%	15%	15%	

**New subdivisions Dundalk Specific**

+ Southgate internal predictions

\*Grey County Growth Management Strategy Report April 2008/ Update 2025

**Household Characteristics (Canada Census)**

<b>Selected Household Characteristics</b>	<b>Southgate 2006</b>	<b>Southgate 2011</b>	<b>Southgate 2016</b>	<b>Southgate 2021</b>
Total number Households	2565	2620	2710	3015
Household containing couple with children	915	885	1135	1105
Household containing couple without children	880	830	880	935
One person Household	510	530	570	620
Other (Lone Parent/ Other Family)	255	375	280	370
Average Household size	2.8	2.8	3	2.9

<b>Southgate Planned Development</b>		
Guiding Policy on Parkland Development: Municipal Parks & Open Space Standards & Policy D-7		
<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Proposed Development footprint is equivalent in square KM to Communities such as Fergus / Georgetown / Hanover		
Substantial growth in Dundalk area <ul style="list-style-type: none"> <li>• Flato Meadows North / West 808 dwellings (Complete)</li> <li>• Flato Meadows East 460 dwellings (Under Construction)</li> <li>• White Rose Phase I &amp; II 120 dwelling (50% complete)</li> <li>• Flato Glenelg Phase 1 180 dwellings (complete)</li> <li>• Flato Glenelg Phase 2 154 dwellings</li> <li>• Flato Glenelg Phase 3 450 dwellings</li> </ul> Completed new dwellings previous 5 years -1,048 Estimated new dwellings completed within 5 years -1124	Current developments that are nearing completion or in the building stage.	
Future Subdivisions: <ul style="list-style-type: none"> <li>• Flato Breamore 125 dwellings</li> <li>• Dundalk Southeast</li> <li>• Dundalk Northeast</li> <li>• Dundalk Northwest</li> <li>• Melanchthon                      ? Acres</li> </ul>	New developments	
Monitor West End Growth- Stay Current with Wellington North access to recreation.		

# Trends in Southgate Recreation

## Minor Sports:

Trend and Developing Themes Sport Specific	
Situation	Action
<p><b>Minor Hockey:</b> Recent decision changes by the governing association has resulted in a shift from stand alone facilities to regional centres. Small centre's have neither the number of youths participating nor the financial support to manage stand alone facilities.</p> <p>Factors:</p> <ul style="list-style-type: none"> <li>• OMHA eliminated residency rules. Players can go anywhere to play. The initial trends are pushing players to larger centres.</li> <li>• Dundalk Minor Hockey amalgamated with Flesherton Minor Hockey in 2021 and will need to amalgamate again to have sufficient numbers.</li> <li>• Dundalk has 4 Minor Hockey Organizations within 15 min drive, 8 Minor Hockey Organizations within 30 mins drive, 8 Regional Organizations within 1 hours drive and 3 Major Organization within 1 hour 15 min drive.</li> <li>• Dundalk has 10 stand alone arena facilities within a 30 min drive.</li> <li>• ORFA predicts 25% of indoor ice rinks will cease operations in the next 10 years, due to cost of management and cost of replacement.</li> </ul>	<ol style="list-style-type: none"> <li>1. Need one Minor Hockey organization within 15 min drive to support a regional facility build.</li> <li>2. Push Minor Hockey out 30 min drive if regional facility can't be constructed.</li> <li>3. Current age of indoor ice surfaces, usage and participation numbers lead to the conclusion Dundalk Arena will be one of the 25% closures within the next 10 years.</li> </ol>

<ul style="list-style-type: none"> <li>• Users covering cost vs Municipal Funding has increased either registration fees or operating deficits. Both situations have made hockey unaffordable.</li> <li>• Cost estimates to rebuild a municipal operated indoor ice facility is \$30 Million.</li> </ul>	
<p><b>Minor Baseball:</b> Two Sports Organizations Softball Canada and Ontario Baseball are competing for participants. The number of players in rural Ontario can not support the two organizations. Neither game will succeed till organizations decide to work toward goals that support each other. With the success of the Toronto Blue Jays a shift to baseball is expected. A similar shift happened in 1993. Softball Canada seems to be putting more emphasis on Girls Teams than Boys Teams. Assuming trends remain similar, there should be an uptake on overall diamond usage with growing population.</p>	<ol style="list-style-type: none"> <li>1. Monitor trends over the next 5 years.</li> <li>2. Continue development of Sports complex to include two new diamonds.</li> <li>3. If a shift to Baseball occurs redesign Pat Dales Park into Baseball diamond.</li> </ol>
<p><b>Minor Basketball:</b> The influx in players playing Basketball and the success of the Toronto Raptors, it is foreseeable that new organizations or an association will form. New Associations: OBL</p>	<ol style="list-style-type: none"> <li>1. Will monitor direction of the sport.</li> <li>2. Access to a full-size court will be necessary. Either from new build or access to school gyms.</li> </ol>
<p><b>Sport Specific Academies:</b> Academies dedicated to developing elite sport are becoming the normal path to youth sport. This non municipal funded sports have the user commit major fees to participate. If this trend continues competitive sport will be removed from the Municipalities and played in private managed facilities. This lends to the current Southgate model of providing grass root sport programming</p>	

<p><b>Nearest Sport Academies / Elite:</b></p> <p>Hockey: Ontario Rep Hockey League / Klevr Super League          Baseball: Central Ontario Reds New Lowell          Basketball: Orangeville Prep          Soccer: Brampton          Cricket: Cricket Academy of Canada Brampton</p>		
<p><b>Sustainability</b>          Demographic and Economic trends</p>		
Situation	Goal	Action
<p>Organized sport is trending away from being locally supported by Municipalities. Shared facilities across Municipal boarder will eventually take precedence. User pay will greatly increase.</p>	<p>Establish partners in big ticket regional facilities.</p>	<p>1. Establish partnership with Shelburne Area for development / replacement of big-ticket facilities.</p>
<p>Increased participation numbers in lower cost sport. (basketball and soccer)</p>	<p>Maintain and keep existing youth sport active in our community. Southgate programming is supporting grass root sports and development. These programs hope to promote sustainability.</p>	<p>1. Keep sport affordable within community.          2. Active communication and support from Recreation Department.          3. Keep grass root programs active and affordable.</p>

Recreation Action Plan

Amalgamations and Assimilations	Lack of community involvement in existing organizations has moved amalgamations away from the community.	<ol style="list-style-type: none"> <li>1. Identify next geographic amalgamations and potential locations</li> <li>2. Communicated best interest for Southgate.</li> </ol>
Partnerships	Maintain partnerships with surrounding Municipalities if Southgate cannot supply sports options	<ol style="list-style-type: none"> <li>1. Research possible partners to invest in Regional Sport Facility.</li> </ol>
<p><b>Affordability</b> Increased cost of operations and registrations</p>		
<b>Situation</b>	<b>Goal</b>	<b>Action</b>
Operations	Maintain Southgate's operation cost as cost efficient as possible	<ol style="list-style-type: none"> <li>1. Continue cost effective improvements to equipment.</li> <li>2. Southgate council support of operation deficits</li> <li>3. Constant research on effective operations /best practices</li> </ol>
Cost of Registrations	Manage registration fees to be within the 75% range of surrounding area	<ol style="list-style-type: none"> <li>1. Southgate support lower fees and charges.</li> <li>2. Southgate support of operation deficits</li> <li>3. Identify and attract corporate sponsors</li> </ol>

### Other Non-Traditional Sports:

<b>New Opportunities / Future Necessities</b>		
What is on the horizon		
Situation	Goal	Action
Pickleball	Monitor if it is a sustainable activity or passing fad.	1. Plan for sustainability
Immigration/ Migration of population brings new non-traditional sport	Monitor and embrace new opportunities for recreation	2. Keep current with trends in Municipalities south.
Commuting population's needs and expectations of recreation	Maintain a balance of what will attract commuting population and what Southgate can afford	1. Communicate with residents of want and needs. 2. Keep current with trends in Municipalities south

### Extreme Sport:

<b>New Opportunities / Future Necessities</b>		
What is on the horizon		
Situation	Goal	Action
Youth relying on individual sporting activities have ventured into extreme sporting such as BMX, water sport, rock climbing	Monitor and embrace new opportunities for recreation. Create new sporting facilities	1. Keep current with trends in extreme sport and what youth are interested in. 2. Monitor other Municipalities and what they are offering
Secondary providers bringing new sport to Southgate	Support without opposition all new ventures	1. Southgate create open arms policy to new accredited sporting ventures

### Passive Outdoor Recreation Activities:

<b>New Opportunities / Future Necessities</b>		
What is on the horizon		
Situation	Goal	Action
Aging population imply need to expand individual drop in recreation	Create opportunities for seniors to keep active	<ol style="list-style-type: none"> <li>1. Maintain parkland amenities to support individual activities.</li> <li>2. Open facilities with activities</li> <li>3. Identify Secondary providers to provide passive recreation.</li> </ol>
Commuting Population and lack of time to participate in organized sport	Create opportunities for commuting population to keep active	<ol style="list-style-type: none"> <li>1. Maintain parkland amenities to support individual activities.</li> <li>2. Open facilities with activities.</li> <li>3. Identify Secondary providers to provide passive recreation.</li> </ol>

### Other Trends:

<b>New Opportunities / Future Necessities</b>		
What is on the horizon		
Situation	Goal	Action
Of leash / Dog Parks	Identify and balance dog usage within parklands	<ol style="list-style-type: none"> <li>1. Identify community members to develop and fund through users.</li> </ol>
Shade Canopy	Increase trees (promote donate a memory tree(s) to be planted along community walking trails in support of climate change)	Proton Community Park Lisanti Park Proton Station Park Dromore Park New Developments

Playground Accessibility	AODA accessible standards for public-built environment. Implemented going forward 2016.	Completed playground resurfacing in 2025
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## Parkland Specific Trends

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### Memorial Park Dundalk

<b>Parkland Development</b> Recreational themes and infrastructure		12 Acres	
Goal	Action	Timeline	Cost
Add year-round element to park	<ul style="list-style-type: none"> <li>Create cross country ski trails throughout park and incorporate trails. (Location change Norm Jack Park)</li> </ul>	Research	
Extreme Sport BMX	<ul style="list-style-type: none"> <li>Good location to extend BMX park and add element of extreme BMX</li> </ul>	< 5 years	?
Community Garden	<ul style="list-style-type: none"> <li>Introduction of community garden in 2013 was a success. As interest grows a need to increase plots into unused campsites may be a solution or identify small Southgate owned parcels of land in subdivisions next to drainage ditches, storm ponds, unused parkland spaces.</li> </ul>	Current	
Volleyball	<ul style="list-style-type: none"> <li>Identify &amp; build court in suitable location</li> <li>Create a league as a Rec program to create community interest.</li> </ul>	2026	\$2,500

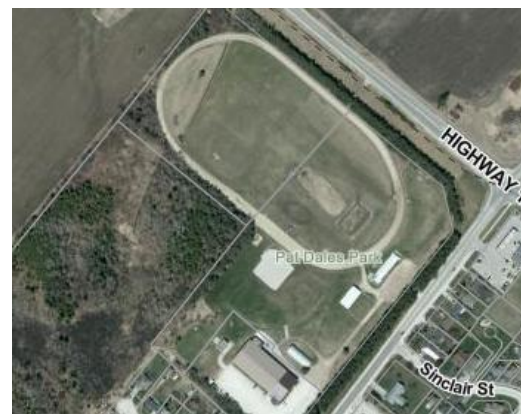
Recreation Action Plan

Outdoor Racquet Sports	<ul style="list-style-type: none"> <li>Incorporate new multiple courts / pickleball courts under existing ball lights when ball parks move to new location.</li> </ul>	Research	
Splash Pad	<ul style="list-style-type: none"> <li>Design to fit existing Parkland</li> </ul>	2028	\$150,000
Accessibility	<ul style="list-style-type: none"> <li>Playground accessibility</li> <li>Public Washrooms</li> </ul>	Current	
Surplus Land/ Infrastructure	Up to 25% could be surplus for Senior Housing or future Multi Use Facility	<5 years	



## Pat Dales Park Dundalk

<b>Parkland Development</b>		27 Acres	
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Playground Accessibility	Surface Upgrade to Fibre Mulch	Completed	\$2,000
Shade Canopy	Replace 10 Ash Trees	Completed	
Ball Park Lighting	Location change New Sports Park		
Soccer Field Development	Location change New Sports Park		
Snowmobile Start Point	Link Trails to parkland / parking	<5 years	
Dog Park	Possible Location	Current to 5 years	\$15,000
Surplus Land/ Infrastructure	No available land leased from Agricultural Society		



# Joe Lisanti Memorial Park

<b>Parkland Development</b>		.5 Acres	
Recreational themes and infrastructure			
<b>Goal</b>	<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Playground Accessibility	Surface Upgrade to Fibre Mulch	Completed	\$1000
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Surplus Land/ Infrastructure	None, park limited in size		



# Hopeville-Proton Community Park

<b>Parkland Development</b>		8 Acres	
Recreational themes and infrastructure			
<b>Goal</b>	<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Shade canopy	Increase shade canopy by increasing trees.	Current	
Ball Park Lighting	Decision on usage		\$100,000
Development	No major development in < 5 years. Park is passive play area. Primary usage minor baseball. No size limitations		
Surplus Land/ Infrastructure	50% of parkland unused Ball lights could be removed (one team)		



## Swinton Park Community Park

<b>Parkland Development</b>		1 Acre	
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Sport Court improvements	Replace concrete sport pad. Cover pad with shuffleboard court material.	Future of Facility decision 2025	
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Surplus Land/ Infrastructure	Facility could be surplus with new senior's centre / Smaller numbers attending Hillside activities	Future of Facility decision 2026	



# Proton Station Community Park

<b>Parkland Development</b>		1.6 Acres	
Recreational themes and infrastructure			
<b>Goal</b>	<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Development	No major development in < 5 years. Park is passive play area. Size limitations		
Shade Canopy	Increase Trees 10% coverage	< 5 years	
Surplus Land/ Infrastructure	75% parkland is surplus / unused parkland could be sold for development such as Affordable Housing.	< 5 years	



## Dromore Community Park

<b>Parkland Development</b>		5.2 Acres	
Recreational themes and infrastructure			
<b>Goal</b>	<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Development	No major development in < 5 years. Park is passive play area. No size limitations		
Shade Canopy	Increase Trees 25% coverage	< 5 years	
Playground Accessibility	Surface Upgrade to Fibre Mulch	Completed	\$1000
Surplus Land/ Infrastructure	75% of parkland surplus / possible development opportunity or returned to farmland		



# Egremont Community Park

<b>Parkland Development</b>		11 Acres	
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Increase water element to parkland / Pond access	Promotion of pond water activities <ul style="list-style-type: none"> <li>• Kayak/ Canoe intro days</li> </ul> Clear coastline of brush for viewing / fishing	Current	
Ball Park Lighting	Upgrade ballpark lighting Or deem surplus infrastructure		\$100,000
Increase individual/ family usage	Introduce Frisbee golf or other park games Increase walking trails	Current	
Extreme Sport BMX	Good location for development	< 5 years	
Playground Accessibility	Surface Upgrade to Fibre Mulch	Completed	\$1000
Surplus Land/ Infrastructure	25% land could be deemed surplus. Ball Diamond lights should be removed Opportunity to expand park and recreation services in the west end of Southgate.		



## Facilities Specific Trends

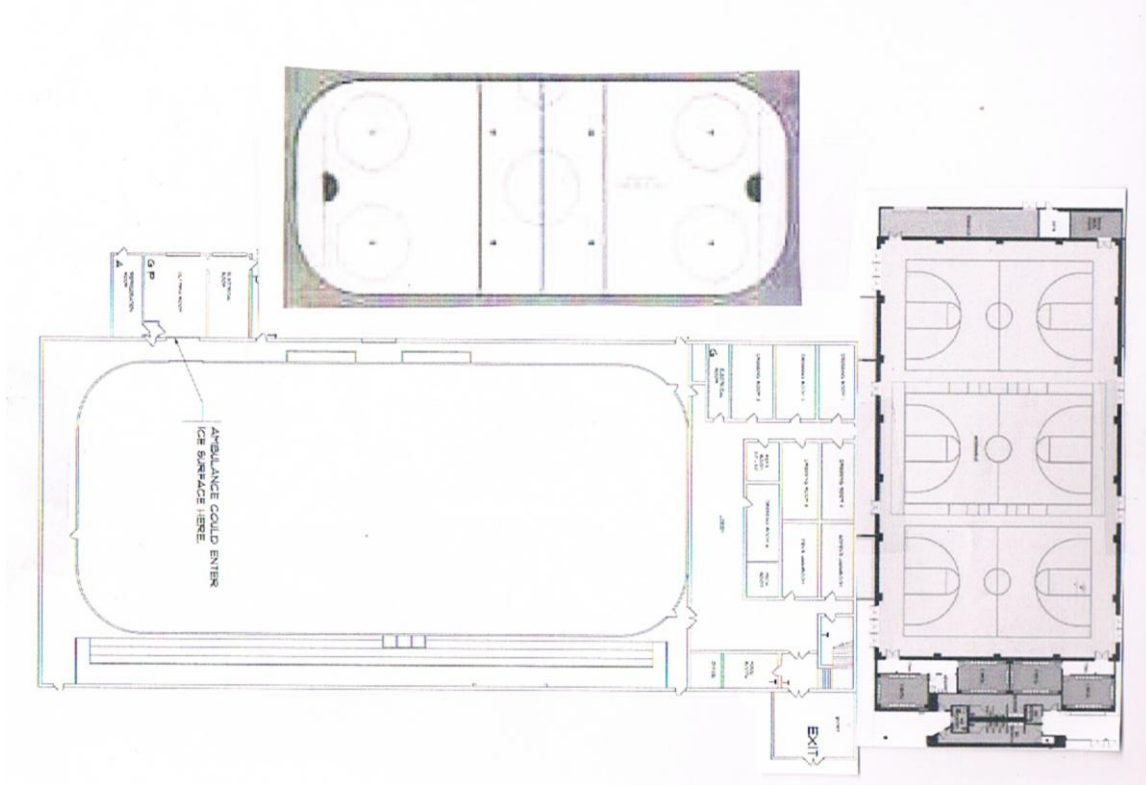
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### Dundalk and District Community Centre

<b>Facility Development</b> Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Accessible Seating	Decide on suitable location and build	Completed	\$15,000
Multi-use Facility	Possible location for the addition of building space, expansion of services to support population growth and the increased usage demands that would be funded from the historical DC project being collected from development for future service growth.	Planning 2024	
Auditorium	Promote Auditorium’s new amenities, youth drop-in centre and Early Years programming.	Ongoing	
Repurpose Ice Surface	Decreased usage may require a redesigned ice surface to incorporate a field house / outdoor skating rink. Other options for decreased usage, we may need to consider a shorter season for example being November 1 <sup>st</sup> to February or March each year to make operational deficit and service affordable to the community and taxpayers. Current usage could justify the arena to continue to function.	>2025	

Recreation Action Plan

<p>Replacement</p>	<p>Trends in Arena replacement have shifted from stand alone Facilities to Regional Multi-Pads. Current population demographics and numbers, imply that Dundalk could not support, in usage nor financially, a New Arena. Replacement should be considered with a Partnering Municipality of significant size that would support a regional facility. Current growth would imply a partnership with Shelburne on a new twin pad arena.</p>	<p>&lt;10 years. Planning &lt; 2 years</p>	
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## Frank Macintyre Building Memorial Park

<b>Facility Development</b> Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Development	Accessibility access, may need entrance vestibule	2026	\$29,000
Repurpose to Dedicated Seniors Facility	Review current Senior’s programs and facility requirements.	Ongoing	

## Lions Pavilion Memorial Park

<b>Facility Development</b> Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Pavilion Improvements	Renovation Grant Received 2022 Rebuild Entrance / Kitchen / Washrooms	Completed	\$100,000
Main Hall Replacement	Finish renovations rebuild hall area	Completed	
Development	Include replacement in multi-use facilities. Possible location for new facility	5 to 10 years	
Surplus Land/ Infrastructure	Include replacement in Multi-use Facility. Possible location for new facility		

## Holstein Pavilion

<b>Facility Development</b> Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Increase usage	Research other potential building usage		
Development	Current seasonal usage does not reflect need/ washrooms newly renovated		
Maintenance	Siding needs replaced	2027	\$15,000
Surplus Land/ Infrastructure	Current usage has value to Community.		

## Swinton Park Community Centre

<b>Facility Development</b> Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Building renovation	Invest \$10,000 to create accessible fire exit and washroom.	2026	\$10,000
Surplus Land/ Infrastructure	Hillside Organization decreasing numbers and lack of Community usage, the facility could be deemed surplus in time.	Future of Facility decision 2025	

## Hopeville-Proton Community Park Pavilion

<b>Facility Development</b>			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Increase usage	Research other potential land usage		
Development	Current usage does not warrant development		
Surplus Land/ Infrastructure	Lack of Community usage and decreasing ballpark usage, facility could be deemed surplus.		

## Dundalk Memorial Park Pool

<b>Facility Development</b>			
Recreational themes and infrastructure			
Goal	Action	Timeline	Cost
Pool Replacement	Consideration be implemented in New Facility. Cost to replace may exceed Municipalities budget. Replacement should be considered with a Partnering Municipality of significant size that would support a regional facility. Current growth would imply a partnership with Shelburne and possibly incorporate into a new twin pad arena complex.	>10 years	
Development	Limited by design / Splash pad may add feature that extends value to community		
Accessibility	Accessible access to pool Purchase accessible lift and access stairs	Completed	

## Fees and Charges Trends

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<b>Fees and Charges Review</b>		
Direction and Recommendation		
Action	Timeline	Cost
Be current with programming trends.	On going	
Current fees trend within communities' budget. <ul style="list-style-type: none"> <li>• 2% Increase on all fees to maintain deficit on operations.</li> </ul>	Annually	
Participation numbers in Minor Sports Organizations are slowly decreasing. <ul style="list-style-type: none"> <li>• Increased fees may be required to balance budget.</li> </ul>		
Programming success has changed participation numbers for short 10-week programs. Increased program revenue offsetting need for large fee increases		

### **Current Fee and Projected**

Fees updated January annually.

Projected annual increase is:

- 2% annually 2026-2030

See fees and charges at [southgate.ca](http://southgate.ca) / bylaws

# Agreements

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Township of Southgate has entered into agreement to provide recreation for the entire municipality and surrounding areas.

<b>Agreements Review</b>		
Direction and Recommendation		
Agreement	Status	Due Date
<b>Dundalk Agricultural Society</b> (Community Centre)	20 years	2034
<b>Dundalk Agricultural Society</b> (Pat Dales Park)	15 years	2038
<b>Dundalk Agricultural Society</b> (Soccer Fields)	15 years	2038
<b>Grey Highlands</b> (Proton Station Community Centre)1987	Ongoing	No term
<b>Melancthon</b> (Arena and Dundalk Parks facilities) (Extended Staff Report Clerk 2023)	4 years	Dec 2027
<b>Wellington North</b> (annual operating and capital cost of "ice oriented" activities)	4 years	Dec 2027
<b>Dundalk Lion's Club</b> (Dundalk Lion's donation of \$900, for five free uses Community Centre, 10 (ten) free days including all park lands and Macintyre Building)	Annually	
<b>Dundalk Community Centre Concessions</b>	Not tendered lack of profit	
<b>Dundalk Soccer Club</b> (operating grant \$1,000 annually)	Closed	
<b>Dundalk Lawn Bowling Club</b> (\$400 annually and maintains bowling pitch for uses of pitch and use of Macintyre Building. 5 tournaments and 2 executive meetings)	Annually	
<b>Hillside Academy</b> Swinton Park CC usage (\$1,500)	Annually	
<b>Holstein Minor Ball</b> (start fund \$250)	Held in Trust	
<b>Kids n Us Lease Dundalk Community Centre</b> (\$400/ month)	No limit on terms	

# Master Goals

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<b>Southgate Development Impact</b>		
Action	Timeline	Cost
Subdivision parkland assuming new parks, develop different uses from existing parkland. Soccer fields, toboggan hill, theatre....	Current	
Multi Use Facility <ul style="list-style-type: none"> <li>• Possibilities for new facility and community features</li> <li>• Addition to Community Centre</li> </ul>	<5 year	
Southgate Sports Fields Complex	Development	
Effects of Substantial growth in Dundalk area <ul style="list-style-type: none"> <li>• Flato Meadows (East, North &amp; West)</li> <li>• Flato Glenelg</li> <li>• White Rose</li> </ul>	Current	
Aged Infrastructure Pool	<10	
Continue to rely on partnering with Wellington North for access to recreation	On going	\$26,000 Annually

<b>Programming and Service Delivery</b>		
Action	Timeline	Cost
Be current with programming trends	On going	
Actively pursue secondary providers for specialty programs	On going	
Optimize Auditorium for programming Youth Drop-in / Seniors Centre / rentals	On going	
Expand staffing to full time Programmer. Utilize summer students to support Programming. Hire support staff operation / programming.	Completed 2022 2025 2026	\$80,000
Promote Programming in Holstein Parkland	<5 years	
<b>Marketing Strategies</b>		
Action	Timeline	Cost
Create Recreation awareness program. <ul style="list-style-type: none"> <li>• Brochure</li> <li>• Website current and up to date</li> <li>• Social media presence</li> <li>• Update Program board permanently located in Arena lobby</li> </ul>	Current/ On Going	
<b>Implementation Strategy</b>		
Action	Timeline	Cost
Policy development <ul style="list-style-type: none"> <li>• Use policy as direction.</li> <li>• Rely on Secondary provider policy.</li> <li>• Southgate Programmer continue to optimize programming.</li> </ul>	Current/ On Going	

<b>Public Consultation</b>		
Action	Timeline	Cost
<p>Community survey completed in 2025:</p> <ol style="list-style-type: none"> <li>1. Public was asked to prioritize 15 Recreation Inventories</li> <li>2. Willingness to Travel</li> <li>3. Current Program Satisfaction</li> <li>4. Interest in Program Development</li> </ol> <p>Results: 70 Surveys Completed</p> <p>Top Inventories ranked:</p> <ol style="list-style-type: none"> <li>1. Indoor Pool</li> <li>2. Full Size Gymnasium</li> <li>3. Soccer Fields</li> <li>4. Outdoor Skating</li> <li>5. Splash Pad</li> <li>6. Baseball Diamonds</li> <li>7. Beach Volleyball</li> <li>8. 9 Hole Mini Putt</li> <li>9. Indoor Field House</li> <li>10. Bike / X Country Ski Trails</li> <li>11. Tennis Courts</li> <li>12. Dog Park</li> <li>13. Outdoor Pickleball Courts</li> <li>14. Disc Golf</li> <li>15. Cricket Pitch</li> </ol> <p>Willingness to Travel: 65% stated 20km was acceptable travel</p> <p>Program Satisfaction: 95% rated programming – Strongly Enjoyed 0% rated programming – Did Not Enjoy</p> <p>Program Development Ranked:</p> <ol style="list-style-type: none"> <li>1. Outdoor Soccer</li> <li>2. Indoor Soccer</li> <li>3. Summer Camps</li> </ol>	2025	\$5

Recreation Action Plan

4. Youth Leadership Course 5. Swim Club 6. Canoe / Kayak Days 7. Dedicated Youth Hang Out 8. Volleyball 9. Flag Football 10. Tennis Note top scoring was 228 Lowest score was 153			
Active communication with all user groups		Current/ On Going	
<b>Health Community</b>			
Goal	Action	Timeline	Cost
Create unstructured play to increases activity.	Find local organizations willing to run play days in the parks	Current/ On Going	
Invest in individual play infrastructure	Continue financial support for activities such as Frisbee golf	Current	
Continued support of the SEGHC and its programming efforts	Stay current with the organization and help promote healthy activities provided by this organization. Actively participate in Run Jump Play initiative	Current/ On Going	

<b>Parks and Recreation Infrastructure Maintenance and Renewal</b>			
Goal	Action	Timeline	Cost
Identify Infrastructure	Maximize revenues / usage to make facilities sustainable. Identify what is sustainable and what is not.	On going	
Replace Aging Facilities	Aging infrastructure in need of replacement. Pool, Lion's Pavilion and Arena	Completed Pool / Lion's Pavilion	\$600,000
Location Specific Development Plans	Memorial Park future / Pat Dales / Norm Jack Parks		
Dundalk Linked Trails	Map future developments and trail possibilities to create a walkable community. Flato Glenelg to Sports Fields.	Current	DC
Holstein Park	Passive play components		
Volleyball	Install court Memorial Park	2026	\$2500

<b>Revenues</b>			
Goal	Action	Timeline	Cost
Increase usage over increased rates	Promote facilities and create revenue through more usage. Manage fees and charges to promote usage	Current / On Going	
Increase rates annually	2% increase in fees	Current	
Increase Programming	Increase sustainable programming	Current	

<b>Accessibility</b>			
Goal	Action	Timeline	Cost
Continue to address accessibility issues throughout the Municipality	Pool Lions Pavilion Swinton Park Hopeville Pavilion Holstein Pavilion Holstein Washrooms Trails Playgrounds	Completed Completed Pending Pending 2026  Completed	

<b>Surplus Infrastructure</b>			
Goal	Action	Timeline	Cost
Identify surplus and /or unused Municipal Infrastructure	Swinton Park Parkland Swinton Park Community Centre Proton Community Park Dromore Parkland Proton Station Parkland	Current / On Going	
Dispersal of Surplus Infrastructure	Develop plan and need assessment for dispersal	2026	

# Dundalk Development Plans

<b>Development</b>		
Action	Timeline	Cost
Subdivision Parkland requirements	Current	
Southgate Multi Use Facility <ul style="list-style-type: none"> <li>• Develop Building design concept</li> <li>• Needs assessment / Partnerships with surround Municipalities</li> </ul>	2035	\$30 Million ??????
Southgate Sports Fields Complex	Current	DC / \$500,000
Walk Ability of Community Linking Community	Current	DC
Maintaining Snowmobiling as Tourism	Current	

<b>Parks and Recreation Infrastructure Maintenance and Renewal</b>			
Goal	Action	Timeline	Cost
Identify Need/ expectations	Communicate with developers and future homeowners to find needs and expectations of the community	On going	
Identify Infrastructure	Research possible infrastructure required by new homeowners. <ul style="list-style-type: none"> <li>• Two Soccer Fields</li> <li>• Tennis Courts Multiple</li> <li>• Pickleball Courts</li> <li>• Add Ball Park</li> <li>• Dog Park</li> <li>• Toboggan Hill</li> <li>• Cross Country Ski Trail</li> </ul>	In Development	

Recreation Action Plan

Southgate Sports Fields Complex	In Development	2026	
Multi Use Facility	In Development	2035	
Improving Current Infrastructure	Identify areas of critical need with increased population. <ul style="list-style-type: none"> <li>• Pool</li> </ul>	On going	
Partnerships and Agreements	Recreation Complex Arena Indoor Pool. Possible joint project Shelburne.	Planning	

# Memorial Park Redevelopment

<b>Development</b>		
Action	Timeline	Cost
<p><b>Repurpose Ball Park</b>                      Location: 250 Owen Sound St.      12-acre property</p> <p>Change usage from Organized Sports to Passive Use.</p> <p>In relocating Ballparks to New Sports Field Complex, the current ballpark within the park could be repurposed.</p> <p>Location Changes:</p> <ul style="list-style-type: none"> <li>• Addition of three tennis courts under existing lights.</li> <li>• Addition of Pickleball Courts under existing lights.</li> <li>• Maintain a mini soccer field for park users.</li> <li>• Outdoor Skating Rink.</li> </ul>	<p>Research</p>	



# Werry Ave. to Russell St. Park Corridor

<b>Parkland Development</b>		2.5 Acres	
Recreational themes and infrastructure			
<b>Goal</b>	<b>Action</b>	<b>Timeline</b>	<b>Cost</b>
Parkland Assumption	Complete deficiencies identified by Municipality.	Current	
Naming of Parkland	In consultation with Elliott Family on interest in Name associated with Former Councillor and Landowner Grant Elliott	Current	



# Multi Use Facility Development

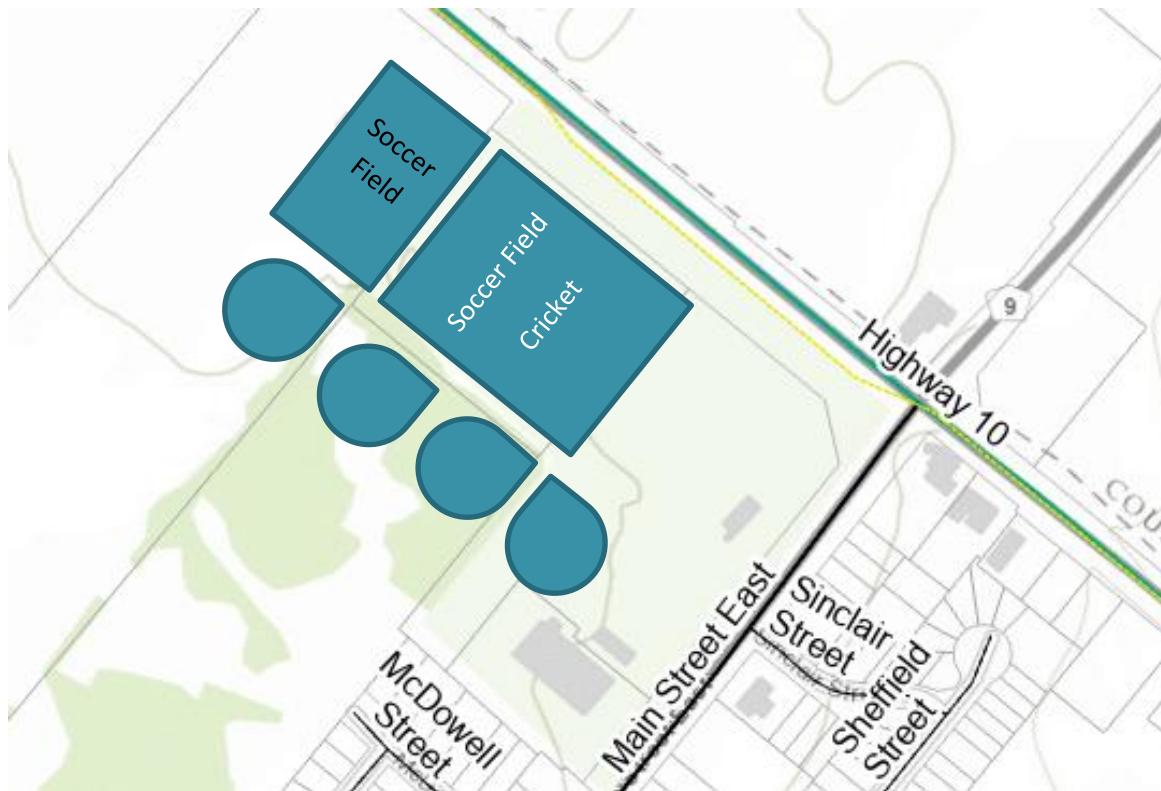
<b>Development</b>		
Action	Timeline	Cost
<p><b>Southgate Multi Use Facility</b>                      Location: CON 3 SWTSR PT LOT 230 RP;16R9094 PART 1                      14-acre property                      Possibilities for New Facility</p> <ul style="list-style-type: none"> <li>• Community Hall    Pending Hotel Conference Room</li> <li>• Seniors Drop in / Youth Drop in</li> <li>• Field House            15,000 square ft</li> <li>• Gymnasium            12,000 square ft</li> <li>• Twin Pad Rink</li> <li>• Walking Track</li> <li>• Racquetball</li> <li>• Food Court</li> <li>• Skating Rink</li> <li>• Splash Pad</li> </ul> <p>Location Changes:</p> <ul style="list-style-type: none"> <li>• New Location Zoning</li> </ul>	2035	
<p>New Tecumseh Rec Facility in Alliston 75,000 sq ft                      Includes Two ice pads / Field House / Fitness Area                      Julie McArthur Rec Facility Owen Sound 104,000 sq ft</p>		



# Pat Dales / Agricultural Lands Redevelopment

Development		
Action	Timeline	Cost
<p><b>Southgate Multi Use Facility</b>                      Location: 550 Main St East                      27-acre property</p> <p>Possible Location for New Facility                      Possible Location for Southgate Sports Fields Complex                      Location Changes:</p> <ul style="list-style-type: none"> <li>• Addition of Ballpark (Flato Lands)</li> <li>• Reorientate exiting soccer field and add second field</li> <li>• Incorporate Cricket pitch between soccer fields</li> </ul> <p>Need to solidify long term Agreement with Agricultural Society                      Lack of control makes property not feasible.</p>	<p>2028</p>	





# Norm Jack Park

Development		
Action	Timeline	Cost
<p><b>Southgate Multi Use Facility</b>                      Location: Flato Subdivision South                      8-acre property</p> <p>Location Changes:</p> <ul style="list-style-type: none"> <li>• Soccer fields</li> <li>• Location for Tennis Courts/ Pickleball</li> <li>• Dog Park</li> <li>• Toboggan Hill</li> <li>• Volleyball Nets</li> <li>• Frisbee Golf</li> <li>• 3 on 3 Basketball Court</li> <li>• Barbeque stands</li> <li>• Design Park as passive play destination</li> </ul> <p style="text-align: right; color: red; font-weight: bold;">Minimal Parking</p>	2026	



# Southgate Sports Fields Complex Plan

<b>Development</b>		
Action	Timeline	Cost
<p><b>Southgate Multi Use Facility</b>                      Location: Unknown 16.5-acre property                      Location for Southgate Sports Fields Complex                      Location Amenities:</p> <ul style="list-style-type: none"> <li>• 2 Ballparks</li> <li>• 3 Soccer incorporate Cricket pitch between two soccer fields</li> <li>• Parking</li> <li>• Washroom Facilities</li> <li>• Shade structure / Pavilion</li> </ul>	>5 years	?
Need Environmental Impact Study / Engineered Grading Drainage Plan	2026	\$50000



# Southgate Walking Trails Plan

<b>Development</b>		
Action	Timeline	Cost
<p><b>Dundalk</b>                      Current Trails:                      Memorial Park                      Rail Trail</p> <p>Trails in Development:                      Flato Developments                      Create / Improve Link along Rail Trail Glenelg Subdivision to Hagan St.</p> <p>Plan for Development:                      Link Trails to Rail Trail</p> <ul style="list-style-type: none"> <li>• Establish walking trails that connect to the Rail Trail via subdivision agreements.</li> <li>• Include Trails to bring Snowmobiles into businesses located in Dundalk</li> </ul> <p><b>Holstein:</b>                      Current Trails:                      Egremont Parks                      Rail Trail</p> <p>Trails in Development:                      Currently no links are planned</p> <p>Plan for Development:                      Currently no links are planned</p>	<p>&gt;5 years</p>	<p>?</p>

Recreation Action Plan

<p><b>Varney:</b> Current Trail: Old Rail Trail</p> <p>Trails in Development: Currently no links are planned</p> <p>Plan for Development: Currently no links are planned</p>		
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